

Managing Anti-Spam Filters: Determining the Optimal Level of Filtration for an Organization*

조규철(주저자) · 김종규(공저자) · 김동민(교신저자)

Richard K. Cho(First Author) · Jong-Kyou Kim(Co-Author) · Dongmin Kim(Corresponding Author)

뉴브런스워드대학교 세인트존 경영대학 University of New Brunswick(rcho@unb.ca)

뉴브런스워드대학교 세인트존 경영대학 University of New Brunswick(jongkyou.kim@unb.ca)

뉴브런스워드대학교 세인트존 경영대학 University of New Brunswick(dongmin@unb.ca)

Many organizations use anti-spam filters to detect and quarantine unsolicited commercial e-mail. However, these filters often flag legitimate messages as spam, causing problems such as delayed communication, missed business opportunities, and disrupted workflows. Since failure to control spam is often seen as a security lapse, an important question for managers is how to determine the optimal filtration level for a firm's anti-spam filters. To our knowledge, no systematic way for making such a determination has yet been developed, although analogous techniques relating to the Receiver Operating Characteristic (ROC) curve have been discussed in the signal detection and medical fields. In this regard, we first apply the ROC curve within the context of filtering spam. Furthermore, this research proposes a new and direct method that finds the optimal threshold level without using the ROC curve. A closed-form solution of an optimal filtration level is derived from the model for a given anti-spam filter and a user's perceived costs. This optimization will be applicable in many areas in which ROC curves are used. Based on the results, implications for managers and implications for theories are discussed.

Keyword: spam, unsolicited commercial e-mail, anti-spam filter, signal detection, ROC, Receiver Operating Characteristic, false positive, false negative, optimal filtration, optimization

I. Introduction

These days, unsolicited commercial email—commonly known as spam—remains a serious

issue. As of late 2023 and into 2025, spam makes up roughly 46% of global email traffic, with approximately 160 billion spam messages sent each day (EmailToolTester, 2024; Services, 2024).

Submission Date: 08. 19. 2025

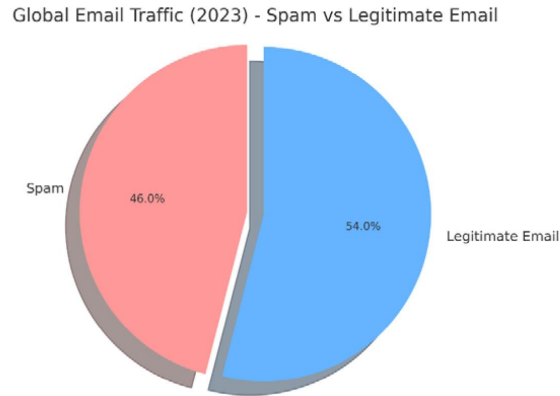
Revised Date: (1st: 10. 22. 2025)

Accepted Date: 10. 27. 2025

* This study was supported by the Social Sciences and Humanities Research Council of Canada (SSHRC)

Copyright 2026 THE KOREAN ACADEMIC SOCIETY OF BUSINESS ADMINISTRATION

This is an open access article distributed under the terms of the Creative Commons Attribution License 4.0, which permits unrestricted, distribution, and reproduction in any medium, provided the original work is properly cited.



〈Figure 1〉 Spam rate in 2023

The impact goes beyond mere annoyance. Spam drains organizational resources—bandwidth, storage, CPU—and, more critically, employee productivity. Businesses face an estimated annual cost of \$20.5 billion due to spam, translating to around \$1,934 in lost productivity per employee (Chamaa, 2025).

Many organizations resort to anti-spam filters to fight against spam. Although filters appear to be the best among the anti-spam measures currently available, no perfect filter exists (Pavlov et al., 2005). Imperfect filters inevitably result in two types of undesirable errors: spam that is classified as legitimate e-mail (namely False Negative or *FN*) and legitimate e-mails that are quarantined as spam (namely False Positive or *FP*) (Rubenking, 2004; Sun, 2008). Recent advancements, such as large language model (LLM) and AI-based spam filtering, have im-

proved detection accuracy but require substantial computational resources (Alkhdour et al., 2024; Hotoğlu et al., 2025; Roumeliotis et al., 2024; Wang, 2025).

Determining an optimal spam filtration level (or threshold level) for an organization is a challenging decision for managers because of the tradeoff between strengthening and weakening filtering levels. If filtering levels are increased, less spam passes through the filter (i.e., fewer *FNs*) but more legitimate e-mails are quarantined as spam (i.e., more *FPs*). Conversely, if filtering levels are decreased, fewer legitimate e-mails are quarantined as spam (i.e., fewer *FPs*) but more spam gets through the filter (i.e., more *FNs*).

To date, most research regarding anti-spam filters has focused on filtering algorithms per se (I. Androutsopoulos et al., 2000; M. Sahami

et al., 1998; V. Zorkadis et al., 2005) and user behaviors of spam filter apps (Lee & Kwak, 2021). Little research, if any, has been devoted to examining how an organization should set *the optimal filtration level for a given anti-spam filter*. In this paper, we intend to suggest a systematic way to determine the optimal filtration level for an organization for a given filter.

This situation is similar to the analysis of RADAR signal detection in the 1950s and also to the analysis of medical decisions (for accuracy and comparison of test methods). In such contexts, the Receiver Operating Characteristic (ROC) curve or analysis has been widely applied (Hand, 2009; Krzanowski & Hand, 2009). The ROC curve depicts the *True Positive Fraction (TPF)* with respect to the *False Positive Fraction (FPF)*. The *FPF* increases in the *TPF*, which in turn decreases the *False Negative Fraction (FNF)*, because *TPF* is defined as 1 minus *FNF*. Thus, the lower the *FNF* in the ROC curve, the higher *FPF* in it. Thus, the dilemma for managers is where to set the appropriate threshold value for spam filtration.

In the first part of this study, in pursuit of our goal, we use the ROC curve-based method because some research in other fields has pursued the use of the ROC curve to set optimal threshold (or classifier) levels in general, and we think this research is applicable to the context of spam filtering as well. The

optimization methods includes a maximization of *TPF* or *TNF* with given constraints (Mozer et al., 2002), a maximization of accuracy (Fawcett & Provost, 1997; Hanley & McNeil, 1982; Hong, 2009), a analytical method using convex hull (Fawcett, 2006; Srinivasan, 1999), a multiple classifier model (Hand et al., 2001) and a cost/benefit analysis using the marginal costs of *FN* and *FP* (Metz, 1978).

In the second part of this study, we propose a new model to overcome what we see as a weakness of this ROC-based method. This weakness arises because the ROC-based method can only be used after depicting the ROC curve and then intervening manually to find a touch point between the ROC curve and an optimal line. This manual step is considered a significant barrier for managers to actually implement the ROC-based method. For example, with the ROC-based method, managers need to manually find a tangent point whenever the ROC curve changes due to the environmental changes (i.e., changes in the distribution of Spam and in that of legitimate e-mails). Because the distribution of Spam and that of legitimate e-mails change frequently, it is not feasible or too time-consuming for managers to track the changes and to recalculate the optimal filtering level. In short, the ROC-based method, though theoretically sound, is not a feasible and practical way to find the optimal filtration

level for managers. To overcome this weakness of the ROC-based method, we propose a more direct and insightful solution that does not require manual intervention in calculating the optimal filtration level. This new model is important because it can be a basis to automate managers' decisions for the optimal filtration level. If this model is programmed, then the optimal filtration level can be adjusted according to the changes in the environment to meet managers' initial decisions unless managers' initial assumptions (e.g., relative cost of FN and FP in their organizations) change.

We also provide a sensitivity analysis for this new model as a guide in changing parameter values. Then we generalize this solution to double-thresholds values.

To the best of our knowledge, this is the first research that applies the ROC curve within the context of filtering spam. More importantly, this research proposes a new and direct method that finds the optimal threshold level without using the ROC curve.

We think that the implication of the new method is significant because it is applicable in numerous situations in which the ROC curve works, such as signal detection, clinical research, machine learning, etc. The rest of this paper is organized as follows: The literature on spam and the ROC is reviewed in the next section. Subsequent sections contain the model description, solution, sensitivity

analysis, and numerical experiment. Lastly, we discuss the implications of our research and our conclusions.

II. Literature Review

2.1 Spam Literature

Unsolicited commercial email, commonly referred to as spam, remains a significant vector for cybercrime. While the U.S. Federal Trade Commission (FTC) identified spoofing—the use of falsified email headers—and phishing—fraudulent messages luring users to malicious websites—as primary mechanisms in its 2007 Spam Summit (FTC, 2007), these tactics continue to dominate contemporary spam campaigns. Modern operations are frequently delivered through large-scale botnets, which obscure the sender's origin and enable mass distribution. Recent telemetry indicates that spam still constitutes approximately 45 - 47% of global email traffic (2023 - 2024 averages), with seasonal peaks nearing 49% (Kaspersky, 2025). Botnet command-and-control (C2) infrastructure remains pervasive, with only modest declines in global C2 activity observed in 2024, and regional hosting patterns confirming their ongoing role in spam distribution and malware delivery (Spamhaus-

Project, 2025).

The thematic composition of spam has evolved only marginally from historical patterns. The dominant categories remain health and medicine, adult content, education and training, IT and technology products, and personal finance; however, recent evidence points to an increasing emphasis on credential theft and payment fraud. In 2024 alone, Kaspersky reported blocking 893 million phishing attempts, representing a 26% year-over-year increase, with these familiar topic clusters continuing to serve as common lures(Kaspersky, 2025). Phishing is also a critical initial access vector in broader cyber incidents—appearing alongside social engineering and credential misuse—factors collectively referred to as the “human element” in approximately 68% of documented breaches (Verizon, 2024).

From a regulatory perspective, both the United States and Canada have established frameworks to address the spam problem. In the United States, the Controlling the Assault of Non-Solicited Pornography and Marketing Act (CAN-SPAM), in effect since January 2004(FTC, 2023), continues to mandate accurate header information, prohibit deceptive subject lines, and require a functional opt-out mechanism. The framework has remained unchanged, with ongoing enforcement actions by the FTC and partner agencies. In Canada, the anti-spam regime

shifted significantly with the implementation of the Canadian Anti-Spam Legislation (CASL) on July 1, 2014(ISED, 2024). CASL prohibits sending commercial electronic messages (CEMs) without prior consent, requires sender identification and an operational unsubscribe mechanism, and extends to malware installation without consent. Enforcement responsibilities are shared among the Canadian Radio-television and Telecommunications Commission (CRTC), the Competition Bureau, and the Office of the Privacy Commissioner. Between 2023 and 2024, Innovation, Science and Economic Development Canada (ISED) reported over \$3.2 million in administrative penalties, underscoring the law’s active application and replacing earlier Canadian legal frameworks that tolerated unsolicited commercial email provided headers were not falsified(ISED, 2024). Currently, many anti-spam filters are available for free or for purchase. In addition to the anti-spam filters used by organizations, anti-spam filters also are included in public e-mail or Web-based e-mail systems, such as Gmail, Hotmail, and Yahoo! Mail.

Unlike the present study that focuses on an optimal filtration level *when a filter (or an algorithm)* is given, most research on spam filters has focused on *the algorithms per se* that detect spam messages by using intelligent filtering (such as a Bayesian filter), the blocking of blacklists, and the allowing

of only specific senders. The principal criterion for judging successful filtering algorithms has been filtration power (i.e., percentages of correct filtration out of the total emails), without any differentiation between *FP* and *FN* (Androutsopoulos et al., 2000) (I. Androutsopoulos et al., 2000; Sahami et al., 1998; Zorkadis et al., 2005). The concepts of *FP* and *FN* have been used in several studies (Androutsopoulos et al., 2000; I. Androutsopoulos et al., 2000; Hong & Cho, 2009; Park et al., 2020; Sahami et al., 1998; Zorkadis et al., 2005), but they considered the economic values of *FP* and *FN* as equal. A few studies, however, have discussed the need to assign different values to *FP* and *FN* (Cavusoglu et al., 2005; González-Talaván, 2006; Gray & Haahr, 2005; Pelletier et al., 2004; Sun, 2008). For example, Lueg (2005) emphasized the importance of *FP* in anti-spam filters. Several other articles warned of the critical aspect of *FPS* and suggested several tips to minimize them (Keizer, 2005; Shavelson, 1996). Cavusoglu et al. (2005) applied *FP* and *FN* to examine the value of Intrusion Detection Systems (IDS), where their approach was to find the optimal point in the simultaneous game between IDS and hackers. In extending this field of research, we assume that the values of *FPS* and *FNs* can be unequal and can differ from one organization to another. From a user's viewpoint, the perceived costs of using an

anti-spam filter consist of two elements: the cost of deleting *FNs* from an inbox and the cost of recovering *FPS* from a quarantined spam box. We will find the most beneficial, or the optimal filtration level for a given anti-spam filter, so as to minimize the perceived total cost.

2.2 ROC Literature

The ROC (Receiver Operating Characteristics: it was originated from use of this curve in Signal Detection Theory) is one of the widely used approaches to evaluate performance of classification systems, where classification results in *FP* and *FN* (Krzanowski & Hand, 2009). ROC can be used in various areas, such as medical diagnostics to classify a patient to a certain disease, speech recognition to classify spoken words, financial credit card processing to classify a credit card transaction to a potentially fraudulent one, and so on (Hand, 2009; Krzanowski & Hand, 2009).

While ROC is relatively new to Information Systems researchers, it is one of the popular topics of research and this is evident in over four thousand articles that included either "Receiver Operation Characteristics" or "ROC curves" between 2004 and 2007, according to Krzanowski and Hand (2009) and Hand (2009). While there are many subareas of ROC curve related research, which include comparison of two classification systems

(e.g., visual comparison among medical tests and quantitative comparison among medical tests), visual agreement of test accuracy, selection of decision threshold, etc. (Zweig & Campbell, 1993), the present study focuses on selection of decision threshold of ROC and proposes a new model in that area.

The concepts of *FP* and *FN* are used in clinical research - especially in psychology and radiology. Sensitivity is the probability of a positive test result among patients with a disease (in our case it is the rate of the correct screening out of spam messages, i.e., " α ," is the same as *TPF* - *True Positive Fraction*), and specificity is the probability of a negative test result among patients without a disease (in our case the rate correctly unscreened, i.e., " $1 - \beta$," is the same as the *TNF* - *True Negative Fraction*), as shown in Kwon and Farrell (2000)). Most of the research explains the meaning of sensitivity and specificity in the specific application, and shows how to obtain the ROC curve (Swets, 1988; van Erkel & Pattynama, 1998; Zou et al., 2007; Zweig & Campbell, 1993).

Metz (1978)) explained the methodology of using averaging to obtain an optimal threshold. Fawcett and Provost (1997)) explored the heuristic fraud detection algorithm using a data mining technique with economic value, although they did not use the ROC curve explicitly. There is also some research extending the optimal condition to

n-dimensional ROC space (Hand & Robert, 2001; Srinivasan, 1999). Hong (2009)) applied this ROC optimization concept to credit rating in a lending institution. Some research also is available on the statistical or mathematical interpretation of the ROC curve: goodness-of-fit with a distribution assumption (using χ^2 analysis), a non-parametric goodness-of-fit test (Hanley & McNeil, 1982), and the meaning of the Area Under Curve (AUC) (Hand, 2009).

III. Model Description

3.1 Assumptions and Symbols

We assume that a one-dimensional index, "spam score", is available for incoming e-mails. Depending on the filtration power of the anti-spam filter, the distance between the average legitimate e-mail index and the average spam index varies. The following are several additional assumptions and symbols used in our mathematical formula.

- 1) Both indices for legitimate e-mail (hereafter designated by the subscript D^-) and spam (designated by the subscript D^+) are unimodal. Let us assume the mode in D^- less than the mode in D^+ ; or the higher

the index score is, the more likely the e-mail is spam.

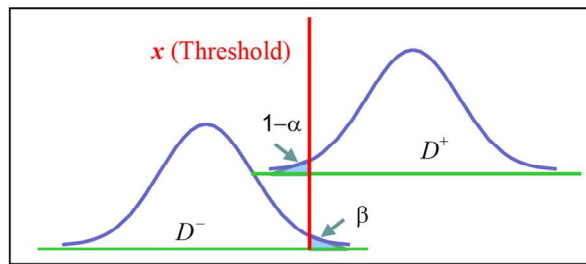
- 2) δ is the proportion of spam mail out of all incoming mail ($0 \leq \delta \leq 1$).
- 3) Two types of perceived costs are incurred: C_{FN} is the cost to manually delete one FN message from a user's inbox, and C_{FP} is the cost to recover one FP from a spam box. The latter includes the opportunity cost of failing to respond to a (quarantined) e-mail on time, the time lost in accessing the spam box, and the cost of an unrecovered legitimate mail.
- 4) α is the proportion of spam mail classified as spam out of all spam mail re-

ceived by a given anti-spam filter, or TPF ; in other words, $1 - \alpha$ is the FNF .

- 5) β is the proportion of legitimate mail classified as spam out of all legitimate mail received by a given anti-spam filter, in other words, the FPF . β (or a type II error) depends on the distribution and the threshold value defined by $1 - \alpha$ (that is, a type I error). This is depicted in Figure 2.

3.2 ROC curve

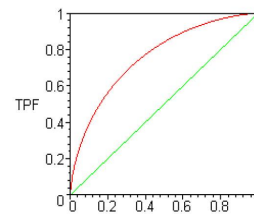
Let D be the disease in question - in our context, the spam - and let T be the test result of a diagnosis, or spam filtration. And



〈Figure 2〉 Type I ($1 - \alpha$) and Type II (β) errors

		Actual Disease (Spam or Not)	
		D^+	D^-
Test Result	T^+	$TPF (= \alpha)$	$FPF (= \beta)$
	T^-	$FNF (= 1 - \alpha)$	$TNF (= 1 - \beta)$

(a)



(b)

〈Figure 3〉 Contingency Table and ROC curve

we use superscript “+” or “-” for positive and negative, respectively. TPF is $P(T^+/D^+)$ or $P(T^+ \cap D^+)/P(D^+)$, and FPP is $P(T^+/D^-)$ or $P(T^+ \cap D^-)/P(D^-)$. The possible contingency table is shown as Figure 3 (a), and the relationship between TPF and FPP is drawn in Figure 3 (b).

As the ROC curve moves toward the top left corner, the distance of the mean (relative to the standard deviation) between D^+ and D^- increases. This distance is the strength of the signal, and it is called the discriminability index (d'). The shape is symmetrical for the diagonal line from (0, 1) and (1, 0) if the distribution of D^+ and that of D^- have the same variance, as assumed in most signal detection theories. However, when the variances of the two distributions are unequal, the shape is distorted. The difference with d' and variability are shown in Figure 4.

IV. Optimal Threshold

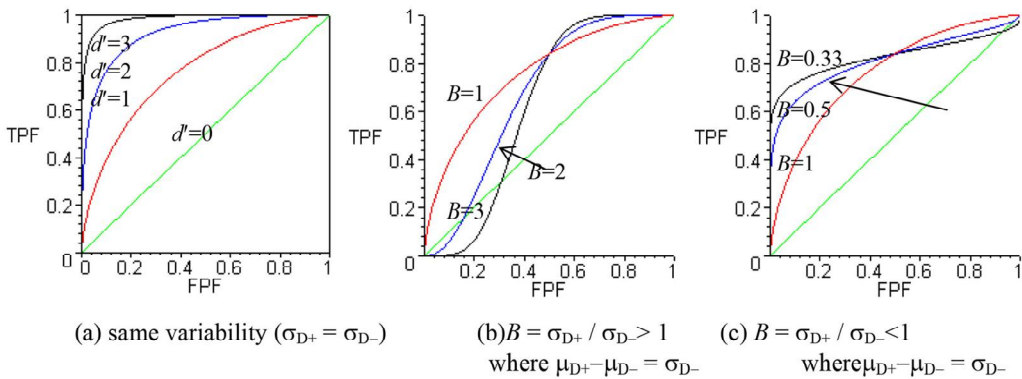
4.1 Optimization using ROC curve

From the above parameters, we can formulate the average cost for FP and FN . Our objective is to minimize the average cost of the consequences of a spam filter, say $\bar{C}$. Since $P(D^+) = \delta$ and $P(D^-) = 1 - \delta$,

$$\begin{aligned}\bar{C} &= C_{FP} \cdot P(FP) + C_{FN} \cdot P(FN) \\ &= C_{FP} \cdot FPP \cdot P(D^-) + C_{FN} \cdot FNF \cdot P(D^+) \\ &= (1 - \delta)C_{FP} \cdot FPP + \delta C_{FN} \cdot (1 - TPF)\end{aligned}\quad (1)$$

By differentiating with respect to FPP (which is the x-axis in ROC curve), we have

$$\frac{d\bar{C}}{d(FPP)} = (1 - \delta)C_{FP} - \delta C_{FN} \cdot \frac{d(TPF)}{d(FPP)}\quad (2)$$



〈Figure 4〉 ROC curve with different parameters

From the First Order Condition (FOC), we have the optimality condition as follows:

$$\frac{d(TPF)}{d(FPF)} = \frac{(1-\delta)C_{FP}}{\delta C_{FN}} \quad (3)$$

If we define $K = \frac{(1-\delta)C_{FP}}{\delta C_{FN}}$, the ratio between the cost incurred from the FP and the cost to manually delete the FN , it is optimal at the point at which the slope of the ROC curve equals K . Note that this result is same to the cost/benefit analysis of ROC curve (Metz 1978). However, if $B = \frac{\sigma_{D+}}{\sigma_{D-}} \neq 1$ (the variability differs for D^+ and D^- curves; refer to Figure 4 (b)), there exist multiple points satisfying the FOC. By differentiating (2) with FPF , we have $\frac{d^2 \bar{C}}{d(FPF)^2} = -\delta C_{FN} \cdot \frac{d^2(TPF)}{d(FPF)^2}$ to be positive in the minimizing point. Thus, the optimal point satisfies FOC and concavity (i.e., negative $\frac{d^2(TPF)}{d(FPF)^2}$) in the ROC curve.

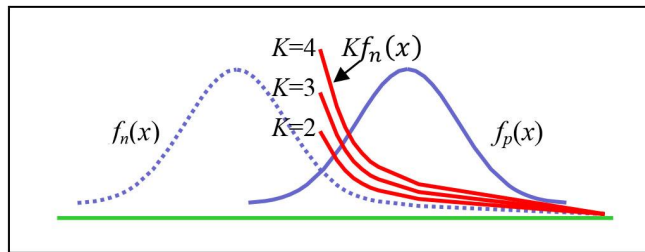
4.2 Optimization using a direct calculation

Let $F_p(\cdot)$ and $f_p(\cdot)$ be the CDF (cumulative distribution function) and PDF (probability density function) of D^+ . And let $F_n(\cdot)$ and $f_n(\cdot)$ be the CDF and PDF of D^- . We assume that $f_p(\cdot)$ and $f_n(\cdot)$ are differentiable for $x \in [0, 100]$ which is the range of the spam score. For a given threshold x , $\alpha(x) = P(X_{D^+} > x) = 1 - F_p(x)$ and $\beta(x) = P(X_{D^-} > x) = 1 - F_n(x)$. Therefore,

$$\begin{aligned} \bar{C}(x) &= C_{FP} \cdot FPF \cdot (1 - \delta) + C_{FN} \cdot FNF \cdot \delta \\ &= \delta C_{FN} [F_p(x) + K \cdot (1 - F_n(x))] \end{aligned} \quad (4)$$

where K is same as the right-hand side of equation (3). Let x^* be the optimal filtration level, or $x^* = \arg \min_{x \in [0, 100]} \bar{C}(x)$. Because δC_{FN} is a given value for a specific environment, the choice of optimal x^* only depends on

$$C(x) \stackrel{\text{def}}{=} F_p(x) + K \cdot (1 - F_n(x)). \quad (5)$$



〈Figure 5〉 The point satisfying $f_p(x) = K f_n(x)$

By differentiating and using the first order condition (FOC), we have

$$C'(x) = f_p(x) - Kf_n(x) = 0. \quad (6)$$

From Figure 5, there would be zero to two points satisfying FOC. Without loss of generality, we assume $K > 1$ because (1-d)CFP is greater than dCFN.

Lemma 1. (Optimal solution for general PDF)

- (a) $x^* = 100$ for a large K which has no point satisfying $f_p(x) = Kf_n(x)$.
- (b) $x^* = \min\{x / f_p(x) = Kf_n(x)\}$ for K satisfying FOC for some $x \in [0, 100]$.

Proof.

- (a) In this case, $f_p(x) < Kf_n(x)$ for all $x \in [0, 100]$. Because $C'(x) < 0$, the largest value in the range is optimal.
- (b) Let's assume that both x_1 and x_2 satisfies FOC, and $x_1 \leq x_2$. Then,

$$C(x + \Delta) - C(x) - \Delta \cdot C'(x) = F_p(x + \Delta) - F_p(x) - K \cdot (F_n(x + \Delta) - F_n(x)) = \int_x^{x+\Delta} (f_p(z) - Kf_n(z)) dz.$$
 For $z \in [x_1, x_1 + \Delta]$, $C'(z) = f_p(z) - Kf_n(z) > 0$ and the above equation becomes positive, which means $C''(x_1) > 0$ by the definition of convexity. For $z \in [x_1, x_2 + \Delta]$, $C'(z) = f_p(z) - Kf_n(z) < 0$ and $C''(x_2) < 0$. Hence, x_1 is the minimum

point.

In the next section, we find the optimal solution in the normal distribution. From the closed form solution, we will further investigate the sensitivity analysis about the controllable parameters.

4.3 Optimization in Normal Distribution

Both indices for legitimate e-mail (hereafter designated by the subscript D^-) and spam (designated by the subscript D^+) are normally distributed, i.e., $X_{D^-} \sim N(\mu_{D^-}, \sigma_{D^-})$ and $X_{D^+} \sim N(\mu_{D^+}, \sigma_{D^+})$, respectively. As mentioned, the spam score is higher in spams and thus $\mu_{D^-} \leq \mu_{D^+}$.

Let $\phi(\cdot)$ and $\Phi(\cdot)$ be a standard normal PDF and CDF, respectively. For a given α ($= TPF$), the cutoff point, x , is defined as

$$\alpha(x) = P(X_{D^+} > x) = \Phi[-(x - \mu_{D^+})/\sigma_{D^+}] \quad (7)$$

and, β ($= FPF$) is calculated from the D^- distribution as follows:

$$\begin{aligned} \beta(x) &= P(X_{D^-} > x) \\ &= \Phi\left(-\frac{x - \mu_{D^-}}{\sigma_{D^-}}\right) = \Phi\left(\frac{\mu_{D^-} - \mu_{D^+}}{\sigma_{D^-}} + \frac{\sigma_{D^+}}{\sigma_{D^-}} \Phi^{-1}(\alpha)\right) \\ &= \Phi(A + BX) \end{aligned} \quad (8)$$

where substituting $A = \frac{\mu_{D^-} - \mu_{D^+}}{\sigma_{D^-}}$, $B = \frac{\sigma_{D^+}}{\sigma_{D^-}}$ and $X = \Phi^{-1}(\alpha)$.

Note that X is the Z -value for the threshold x from the D^+ distribution, and $A+BX$ is the Z -value for the cutoff point x from the D^- distribution. Since $\mu_{D^+} \geq \mu_{D^-}$, we always have $A < 0$ and $B > 0$. A is similar to the discriminability index (d') in ROC curve (refer to section 3-2). If $B \neq 1$, the ROC curve is twisting as shown in Figure 4 (b).

From (7), we use α , instead of x , as our decision variable, hereafter. By substituting (8) into (1), we have the following equation for $C(\alpha)$:

$$C(\alpha) = \bar{C}(\Phi(X)) / \delta C_{FN} = 1 - \Phi(X) + K \cdot \Phi(A + BKX) \quad (9)$$

which only contains A , B , and K . Since $\phi'(x) = -x\phi(x)$ for a normal density function $\phi(x)$, we have

$$C'(\alpha) = \frac{dC(\alpha)}{dX} \cdot \frac{dX}{d\alpha} = -1 + BK \cdot \frac{\phi(A+BKX)}{\phi(X)}, \text{ and}$$

$$C''(\alpha) = \frac{dC'(\alpha)}{dX} \cdot \frac{dX}{d\alpha} \quad (10)$$

$$= BK \frac{B\phi'(A+BKX)\phi(X) - \phi(A+BKX)\phi'(X)}{\phi(X)^3},$$

$$= BK[(1-B^2)X - AB] \frac{\phi(A+BKX)}{\phi(X)^2}. \quad (11)$$

Observation 1.

(Finding the distribution parameters)

From two distinct data sets (α_1, β_1) and

(α_2, β_2) , there exist unique parameters A and B .

Please refer to the Appendix for all proofs for observations and lemmas.

Lemma 2. (Convexity of curve)

If $B=1$, $C(\alpha)$ is convex for all α . Otherwise, $C(\alpha)$ has only one inflection point at $\alpha = \Phi\left(\frac{AB}{1-B^2}\right)$ and $C(\alpha)$ changes from convex to concave for $B > 1$, and from concave to convex for $B < 1$.

From Lemma 2, there exists a unique solution to minimize the total cost in the convex range. In most cases where $\alpha > 50\%$ (i.e., $f_p'(\cdot) > 0$) and $\beta < 50\%$ (i.e., $f_n'(\cdot) < 0$), the corresponding $C''(x) = f_p'(x) - Kf_n'(x) > 0$ from (6).

Lemma 3. (Optimal solution)

Let D be $A^2 - 2(1-B^2) \ln(BK)$. The optimal solution α^* is as follows:

$$(a) \text{ If } B = 1, \alpha^* = \Phi\left(\frac{2\ln(K) - A^2}{2A}\right).$$

$$(b) \text{ If } B \neq 1 \text{ and } D < 0, \text{ then } \alpha^* = \begin{cases} 0 & \text{for } B < 1 \\ 1 & \text{for } B > 1. \end{cases}$$

(c) If $B \neq 1$ and $D \geq 0$, then there exists

$$\text{a local optimal point } \alpha^* = \Phi\left(\frac{AB + \sqrt{D}}{1-B^2}\right).$$

The optimal α is

$$\arg_{\alpha \in [0,1]} \min\{C(\alpha^*), C(0)=1\}$$

for $B < 1$, and $\arg_{\alpha \in [0,1]}$

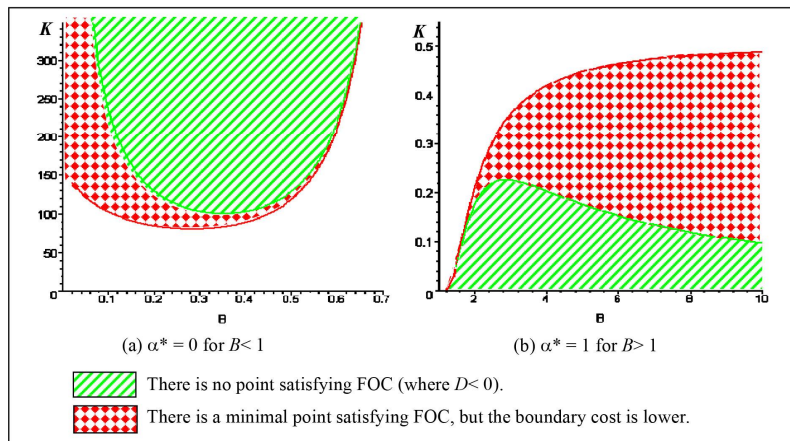
$\min\{C(\alpha^*), C(1)=K\}$ for $B > 1$.

Since we have a closed-form solution for the optimal filtration level, a sensitivity analysis of the solution is possible, as explained in the Lemma 3. D is the inside of root in the optimal solution as shown in part (c). Note that $D < 0$ is an extreme case that rarely happens in which $K < \frac{\exp\left(\frac{A^2}{2(1-B^2)}\right)}{B}$ for $B > 1$ and $K > \frac{\exp\left(\frac{A^2}{2(1-B^2)}\right)}{B}$ for $B < 1$. This is the case of no point satisfying FOC in Lemma 1. At $A = -2.5$, the range for K value for the boundary solution is shown in Figure 6. Note that the optimal α level for $B < 1$ is 0; that is, the optimal solution is to disable the anti-spam filter when K is extremely high. On the other hand, for $B > 1$, the optimal α becomes 1 (in other words,

using the full power without worrying about FP) when K is extremely low.

These optimal values are intuitively true because if FP were very critical, the user would turn off the anti-spam filter, and if FP were of little value compared to FN , the user would fully use the anti-spam filter. But the question is why α^* depends on B . Let's assume a very high K for $B < 1$. From $B = \sigma_{D+}/\sigma_{D-}$, the D^- is distributed more widely than D^+ , and thus, to keep all legitimate e-mails, it is better to turn off the anti-spam filter. On the other hand, for $B > 1$, the D^+ are distributed widely and the D^- narrowly, and thus, there would be a possible way to control some of the spam without worrying about FP .

However, the minimal boundary solution can be found in a different range for B . Although there is a point satisfying the



〈Figure 6〉 The range of K for the boundary solution (at $A = -2.5$)

FOC in the convex range, the real optimal solution is obtained by comparing α with the boundary value, that is, $\alpha = 0$ for $B < 1$ and $\alpha = 1$ for $B > 1$. This is summarized in Figure 7, which shows all possible cases depending on B and K . Because the boundary optimal solution is only obtained with extremely high K (for $B < 1$) or extremely low K (for $B > 1$), the α^* in the convex region is a true optimal value under fairly general conditions. Note that the extremely low K is not in our scope.

When α^* in the convex region from Lemma 2 (c) is the global optimal for the cost function $C(\alpha)$, we have the following

result for a parametric change.

Lemma 4.

(Sensitivity analysis of parameters)

(a) α^* is decreasing as A increases.

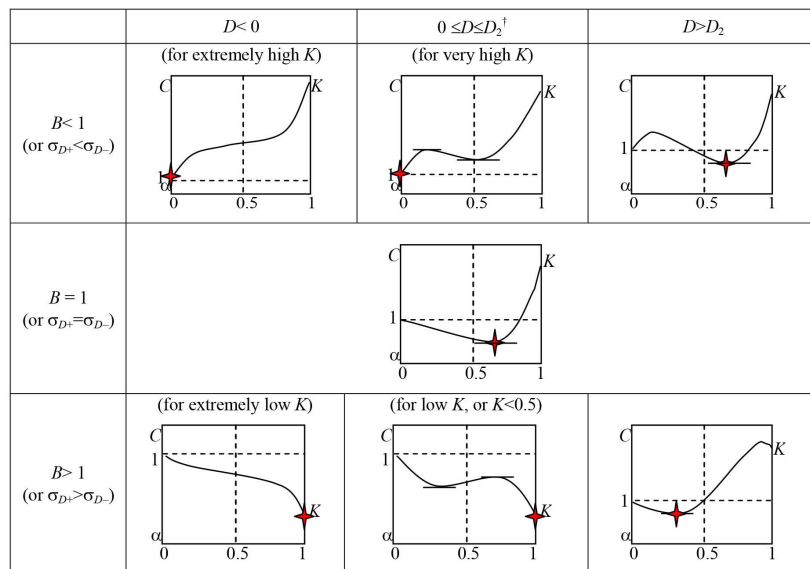
(b) As B increases, α^* is decreasing if $K <$

$$\frac{1}{B} \exp\left(-\frac{A\sqrt{A^2+4}(1+B^2)+(A^2+2)(1-B^2)}{4B^2}\right).$$

Otherwise, α^* increases.

(c) As K increases, α^* decreases.

Since $A = \frac{\mu_{D+} - \mu_{D-}}{\sigma_{D-}}$ and $B = \frac{\sigma_{D+}}{\sigma_{D-}}$, the spam becomes more intelligent as A and/or B increase. Here, the intelligence of spam is



$^\dagger D_2$ is a specific positive value from Figure 5.

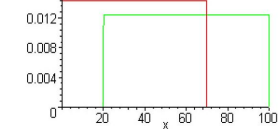
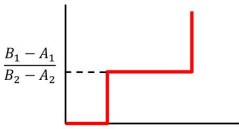
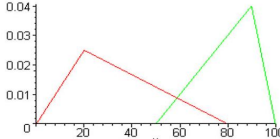
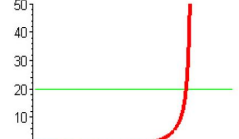
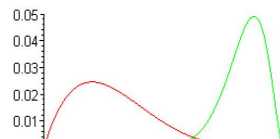
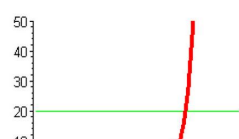
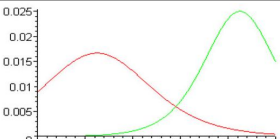
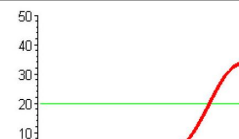
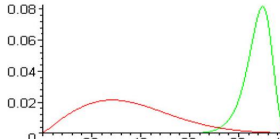
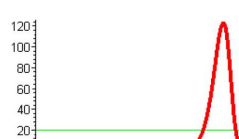
★ an optimal point.

〈Figure 7〉 All possible cases for $C(\alpha)$

revealed by how difficult it is for the anti-spam filter to differentiate spams from legitimate e-mails. As the filtering percentage increases for intelligent spam, an increase in FP is unavoidable, resulting in an increase

in recovery cost for *FP*. For example, unless K is very small, the increase in *FP* is hard to bear, and the optimal level of α decreases in order to prevent the higher Type-II error as spam becomes smarter than before.

(Table 1) Other distributions and the optimality

Distribution	Graphs for two distributions	$g(x) = \frac{f_p(x)}{f_n(x)}$	Optimal Threshold Level(x^*)
Uniform: $D^- \sim U(A_1, B_1)$ $D^+ \sim U(A_2, B_2)$	 $D^- \sim U(0, 70), D^+ \sim U(20, 100)$	 $A_2 \quad B_1$	If $K \geq \frac{B_1-A_1}{B_2-A_2}, x^* = B_1$; If $K \leq \frac{B_1-A_1}{B_2-A_2}, x^* = A_2$. (ex) $K = 20 \rightarrow x^* = B_1 = 70$
Triangular: $D^- \sim T(a_1, b_1 \text{ and } c_1)$ $D^+ \sim T(a_2, b_2 \text{ and } c_2)$ where c_i is mode.	 $D^- \sim T(0, 80, 20), D^+ \sim T(50, 100, 90)$		$g(x) = \frac{(c_1-b_1)(b_1-a_1)(x-a_2)}{(c_2-a_2)(b_2-a_2)(x-b_1)}$ $\rightarrow$ From $g(x^*) = K$, $x^* = \frac{S \cdot a_2 - K \cdot b_1}{S - K}$, where $S = \frac{(c_1-b_1)(b_1-a_1)}{(c_2-a_2)(b_2-a_2)}$ (ex) $K = 20 \rightarrow x^* = 75.9$
Beta: $D^- \sim B(\alpha_1, \beta_1)$ $D^+ \sim B(\alpha_2, \beta_2)$ (modified to 0~100%)	 $D^- \sim B(2, 5), D^+ \sim B(15, 3)$		Find x satisfying $\left(\frac{x}{100}\right)^{\alpha_2-\alpha_1} \left(1 - \frac{x}{100}\right)^{\beta_2-\beta_1} = K \frac{B(\alpha_2, \beta_2)}{B(\alpha_1, \beta_1)}$. (ex) $K = 20 \rightarrow x^* = 74.0$
Logistic: $D^- \sim \text{Log}(m_1, s_1)$ $D^+ \sim \text{Log}(m_2, s_2)$	 $D^- \sim \text{Log}(25, 15), D^+ \sim \text{Log}(85, 10)$		Find x satisfying $\left(\frac{x}{100}\right)^{\alpha_2-\alpha_1} \left(1 - \frac{x}{100}\right)^{\beta_2-\beta_1} = K \frac{B(\alpha_2, \beta_2)}{B(\alpha_1, \beta_1)}$. (ex) $K = 20 \rightarrow x^* = 84.1$
Weibull: $D^- \sim W(\alpha_1, \beta_1)$ $D^+ \sim W(\alpha_2, \beta_2)$	 $D^- \sim W(2, 40), D^+ \sim \text{Log}(20, 90)$		Find x satisfying $(\alpha_2 - \alpha_1) \ln(x) - \left(\frac{x}{\beta_2}\right)^{\alpha_2} + \left(\frac{x}{\beta_1}\right)^{\alpha_1} = \ln\left(K \cdot \frac{\alpha_1}{\alpha_2}\right) + \alpha_2 \ln(\beta_2)$

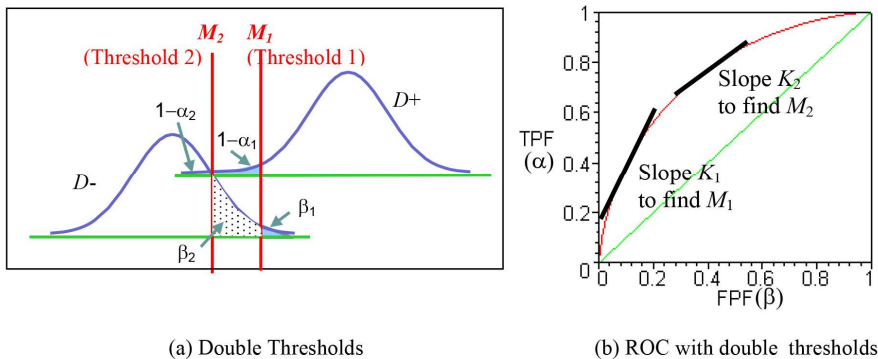
4.4 Optimization for general distributions

We used a normal distribution to compute the optimal solution and to show the general behavior of the optimality by changing parameters in Lemma 3 and 4. However, there are pitfalls to apply the normal distribution in the spam filtration. First of all, the actual data may not follow the normal distribution - probably data distributions are highly skewed depending on which filters the company or the individual uses. From our sample data, we have the spam (D^+) distribution with 95 of average and 16 of standard deviation, which means a highly left-skewed distribution. Secondly, the normal distribution has the wider range than our spam score, say, between 0 and 100. The more appropriate analysis is using the truncated distribution, which results in deteriorating the straightforward intuition about the optimality.

From the FOC of (6), we have the optimality condition of $C'(x) = f_p(x) - Kf_n(x) = 0$. If we say $g(x) = \frac{f_p(x)}{f_n(x)}$, the optimality condition is $g(x) = K$. Under the condition of continuity and unimodality, we will show briefly how this optimality condition works in different distributions in Table 1.

4.5 Optimization for multiple-thresholds

To mitigate the extreme effects of FN or FP , some filters use double-threshold filtration. Analogous to the double sampling inspection used in the quality control, this system has two threshold values as shown in Figure 8. If the spam score (SS) of a certain e-mail is greater than M_1 , then it will be filtered out and sent to the spam box (or it will not be delivered to the user). If $M_2 \leq SS < M_1$, the e-mail is delivered into the user's inbox



〈Figure 8〉 Double-Thresholds Case

with a spam-warning prefix in the subject line, such as “(###SPAM###)!!”. When $SS < M_2$, this email is assumed legitimate and is delivered to the inbox without any warning in the subject.

Two types of perceived cost are incurred for FN : C_{FN_2} is the cost to manually delete one FN message (without any spam warning) from a user's inbox; on the other hand, C_{FN_1} is the cost to delete one FN message with a spam warning. Because the latter is noticeable, we assume $C_{FN_2} > C_{FN_1}$. Similarly, there are two different FP -related costs: C_{FP_1} is the cost to recover one FP from a spam box (or the cost incurred because one is not delivered), and C_{FP_2} is the cost to check the legitimacy of the message with a spam-warning subject: hence, $C_{FP_2} \ll C_{FP_1}$. In most cases, C_{FP_1} is much higher than C_{FN_1} . We use subscripts 1 and 2 for thresholds M_1 and M_2 , respectively. Then, we have an average cost

$$\begin{aligned} \bar{C} &= C_{FP_1} \cdot P(FP_1) + C_{FP_2} \cdot (P(FP_2) - P(FP_1)) \\ &\quad + C_{FN_1} \cdot (P(FN_1) - P(FN_2)) + C_{FN_2} \cdot P(FN_2) \\ &= (1 - \delta)[(C_{FP_1} - C_{FP_2})FPF_1 + C_{FP_2} \cdot FPF_2] \\ &\quad + \delta[C_{FN_2} - C_{FN_1} \cdot TPF_1 + (C_{FN_1} - C_{FN_2})TPF_2] \end{aligned} \quad (12)$$

By differentiating with respect to FPF_1 and FPF_2 , we have

$$\frac{\partial \bar{C}}{\partial (FPF_1)} = (1 - \delta)(C_{FP_1} - C_{FP_2}) - \delta C_{FN_1} \frac{\partial (TPF_1)}{\partial (FPF_1)},$$

and

$$\frac{\partial \bar{C}}{\partial (FPF_2)} = (1 - \delta)C_{FP_2} - \delta(C_{FN_2} - C_{FN_1}) \frac{\partial (TPF_2)}{\partial (FPF_2)}.$$

Thus, the FOC indicates that the slope is

$$K_1 = \frac{(1-\delta)(C_{FP_1}-C_{FP_2})}{\delta C_{FN_1}} \text{ at the first and } K_2 = \frac{(1-\delta)C_{FP_2}}{\delta(C_{FN_2}-C_{FN_1})}$$

at the second threshold from the ROC curve.

$$\text{Also, } \frac{\partial^2 \bar{C}}{\partial (FPF_1)^2} < 0, \frac{\partial^2 \bar{C}}{\partial (FPF_2)^2} < 0 \text{ and } \frac{\partial^2 \bar{C}}{\partial (FPF_1) \partial (FPF_2)} = 0,$$

which proves negative semi-definite, or the

joint concavity. In general, for $C_{FP_2} \ll C_{FP_1}$

we always have $K_1 > K_2$. However, if we have $K_1 < K_2$ for some reason, it is better off not to use a double-threshold system.

Similar to (9), we define the user's average cost per e-mail by using two variables, α_1 and α_2 , for $0 < \alpha_1 < \alpha_2 < 1$. The threshold values are $M_1 = \mu_{D+} - \sigma_{D+} - \Phi^{-1}(\alpha_1)$ and $M_2 = \mu_{D+} - \sigma_{D+} - \Phi^{-1}(\alpha_2)$, which turns in $\beta_1 = \Phi(A + BX_1)$ and $\beta_2 = \Phi(A + BX_2)$ where $X_1 = \Phi^{-1}(\alpha_1)$ and $X_2 = \Phi^{-1}(\alpha_2)$. Then, the user's average cost is

$$\begin{aligned} \bar{C}(\alpha_1, \alpha_2) &= (1 - \delta)[(C_{FP_1} - C_{FP_2})FPF_1 + C_{FP_2} \cdot FPF_2] \\ &\quad + \delta[C_{FN_2} - C_{FN_1} \cdot TPF_1 + (C_{FN_1} - C_{FN_2})TPF_2] \\ &= \sum_{i=1}^2 [(1 - \delta)(C_{FP_i} - C_{FP_{i+1}})\Phi(A + BX_i) \\ &\quad + \delta(C_{FN_i} - C_{FN_{i+1}})(1 - \Phi(X_i))] \\ &= \sum_{i=1}^2 \delta(C_{FN_i} - C_{FN_{i+1}})C_i(\alpha_i) \end{aligned} \quad (13)$$

where $C_i(\alpha_i) = 1 - \Phi(X_i) + K_i\Phi(A + BX_i)$ with $\alpha_i = \Phi(X_i)$,

$$K_i = \frac{(1-\delta)(C_{FP_i} - C_{FP_{i+1}})}{\delta(C_{FN_i} - C_{FN_{i-1}})} \text{ and } C_{FP_3} = C_{FN_0} = 0. \text{ For } n$$

variables, we generally set both $C_{FP(n+1)}$ (which is the cost of True Negative less than threshold Mn) and C_{FN_0} (which is the cost of True Positive more than threshold M1) to zero and then $C_{FP_1} > C_{FP_2} > \dots > C_{FP_{n+1}}$ and $C_{FN_0} < C_{FN_1} < C_{FN_2} < \dots < C_{FN_n}$.

Lemma 5.

(Conditions for $K_1 > K_{i+1}$ for all $i = 1, \dots, n$)

- (a) If $C_{FP_{i+1}} < \frac{1}{2}(C_{FP_i} + C_{FP_{i+2}})$ and $C_{FN_{i+1}} > \frac{1}{2}(C_{FN_i} + C_{FN_{i+2}})$ for all i , then $K_1 > K_{i+1}$.
- (b) If $C_{FP_{i+1}} \leq 2C_{FP_i}$ and $C_{FN_{i-1}} \leq 2C_{FN_i}$ for all i , then $K_1 > K_{i+1}$.

The proof of Lemma 5 is trivial. If we have $K_1 > K_{i+1}$ for all i , it is better off to use n thresholds to reduce the total cost of FP s and FN s. However, if we have $K_1 > K_{i+1}$ for some i , it results in $\alpha_i > \alpha_{i+1}$ and it's not worthwhile to make a new threshold. This is the guideline to determine how many thresholds should be used for a spam filtration system.

V. Numerical Experiments

Suppose that the IT department tests an anti-spam filter system and gathers $(\alpha, \beta) = (75\%, 2.2\%)$ for a threshold spam-score (say, SS) of 80 and $(\alpha, \beta) = (63\%, 1.2\%)$ for SS = 85. Since the values for C_{FP} and C_{FN} are relative, the C_{FP}/C_{FN} can be obtained from the question, "If your cost to delete one SPAM mail in your INBOX is 1 cent, what would be your cost of recovering a legitimate mail that is quarantined by the anti-spam filter?" If the answer was 50 cents, then C_{FP}/C_{FN} would be $\$50 / \$1 = 50$. Assume that the percentage of spam, out of all incoming mail, or d , is 0.891 (taken from MessageLabs data, 2011). Hence,

$K = \frac{(1-\delta)C_{FP}}{\delta C_{FN}} = 6.12$. Notice that K changes in δ dramatically, such as $K = 5.56$ for $\delta = 0.9$, $K = 12.5$ for $\delta = 0.8$ and $K = 21.43$ for $\delta = 0.7$.

Using two points of (α, β) , we have $(A, B) = (-2.49, 0.71)$ from Observation 1. We have

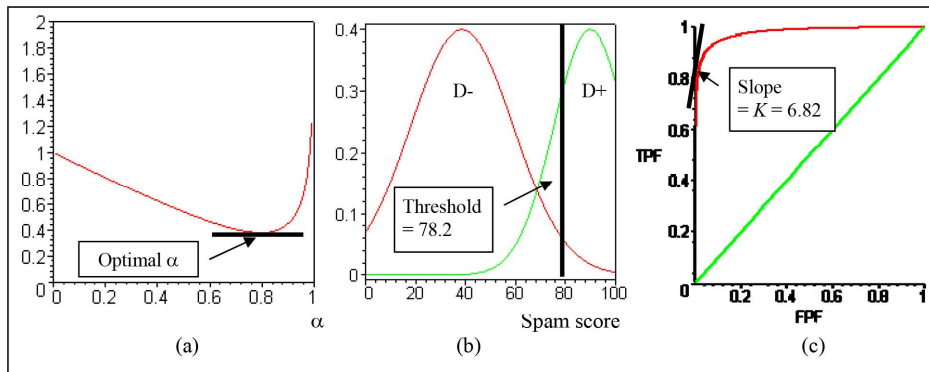
$$\begin{aligned} C(\alpha) &= 1 - \Phi(X) + K \cdot \Phi(A + BX) \\ &= 1 - \Phi(X) + 6.12\Phi(-2.49 + 0.71X), \end{aligned}$$

where $\alpha = \Phi(X)$. The shape of $C(\alpha)$ is shown in Figure 9 (a).

The optimal solution is found from Lemma 3: $\alpha^* = \frac{\Phi(AB + \sqrt{A^2 - 2(1-B^2)\ln(BK)})}{1-B^2} = 79.7\%$. Since K is moderate - in other words, it is greater than 1 and less than 100 (for any B value) - we can find the unique optimal filtration level. The corresponding X^* is $\Phi^{-1}(\alpha^*) = 0.83$ and β^* is $\Phi(A + BX) = 2.85\%$. From $\Phi\left(-\frac{SS_i - \mu_{D+}}{\sigma_{D+}}\right) = \alpha_i$, or $(SS_i) = \mu_{D+} - \Phi^{-1}(\alpha_i)\sigma_{D+}$ for $i=1$ and 2 , we compute $(\mu_{D+} - \sigma_{D+}) =$

$(89.8, 14.6)$. Then, the optimal threshold is $x^* = \mu_{D+} - \sigma_{D+} \Phi^{-1}(\alpha^*) = 78.2$ from equation (1). The graph for two distributions with a spam score looks like Figure 9 (b). This α^* can be computed from the ROC curve, where the slope is K . This is depicted in Figure 9 (c). However, the calculation of optimal value from the ROC curve is not as easy as from the original distributions.

Lemma 4 identifies the direction of α^* when other parameters change: This change



〈Figure 9〉 $C(\alpha)$ and two distributions for $A = -2.49$, $B = 0.71$ and $K = 6.12$

〈Table 2〉 Sensitivity analysis of the optimal solution with parameter changes

Variables	New α^*	Direction	Remarks
Base Model ($A = -2.49$, $B = 0.71$ and $K = 6.12$)	0.797		
$A = -3.00$ (direction $\downarrow$)	0.893 ($\uparrow$)	$\frac{\partial \alpha^*}{\partial A} < 0$	Decreasing A means increasing in the distance between the D^+ and D^- distributions.
$B = 1.2$ ($\uparrow$)	0.649 ($\downarrow$)	$\frac{\partial \alpha^*}{\partial B} < 0$ for $K < 71.2$	$\frac{\partial \alpha^*}{\partial B} > 0$ for $K > 71.2$ where $\alpha^* < 0.5$ (i.e., very low filtration level).
$K = 30$ ($\uparrow$)	0.511 ($\downarrow$)	$\frac{\partial \alpha^*}{\partial K} < 0$	Since C_{FP} becomes high, the solution reduces the FPF , resulting in lower α^* .

is summarized in Table 2.

When we considered the double-threshold filtration system, we collected data on C_{FP_i} and C_{FN_i} for $i=1$ and 2. Note that this doesn't change the distribution data for D^+ and D^- . Let assume $C_{FP_1}=50$, $C_{FP_2}=2$, $C_{FN_1}=0.5$, and $C_{FN_2}=1$. From Lemma 5(b), it is better off to use the double threshold. From

$$K_i = \frac{(1-\delta)(C_{FP_i}-C_{FP_{i+1}})}{\delta(C_{FN_i}-C_{FN_{i-1}})} \quad \text{with } C_{FP_3}=C_{FN_0}=0,$$
 we have $K_1=11.74$ and $K_2=0.489$. Using the solution for each α_1 in Lemma 3, we have $\alpha_1=0.698$ (and the corresponding threshold $M_1=82.2$) and $\alpha_2=0.969$ ($M_1=62.6$). This means that if a certain e-mail has a spam score of greater than 82.2, the filter screens it and put it into the spam box (or does not deliver it); if an e-mail has a spam score between 62.6 and 82.2, the filter permits the message to be delivered with a warning in the subject line; if the e-mail has a spam score of 62.6 or less, the filter delivers it without any modification. Note that because of $K_1 > K_2$, it is better off to use the double-threshold system.

VI. Implications, Limitations, and Future Research

We have described the formulation of the

total perceived cost of recovering FP and deleting FN to identify an optimal spam filtration level. Our analysis from the normal distribution shows that the optimal level depends on three parameters: A (the difference in mean values from two distributions - D^+ and D^-), B (the ratio of spread or standard deviation between two distributions), and K (the relative cost between recovering FP and deleting FN). Using these three variables, we discovered the optimal solution in the closed form. As the spam becomes more intelligent, A decreases and B increases, which results in less usage of anti-spam filters. The higher K is, the less we use anti-spam filters. We compared the new computing procedure with a ROC-based model. Parameters A and B can be obtained using only the results from two points of a filter performance test, without the need to construct the full ROC curve. Furthermore, we extended the new computing procedure to the multiple-threshold case and the non-normal distributions, even though some spam filtration systems normalize the raw spam scores (such as of Microsoft Exchange 2003).

The key steps to ensuring the analytical solution are: (a) demonstrating how to find two distributions with experimental values; (b) showing the shape of the curve for total cost; and (c) finding the optimal solution. Because three parameters are

sufficient for finding the optimal filtration level, this result is easy to implement for most adaptive filters. Users' perceived value

for $\frac{C_{FP}}{C_{FN}}$ (or $\frac{C_{FP_i} - C_{FP_{i+1}}}{C_{FN_i} - C_{FN_{i-1}}}$ in general), the market (or an organization's actual) data of distribution and rate of spam determine an optimal cutoff point for a given filter.

6.1 Implications

These results have several implications for managers. First, the model suggests a systematic method managers can use to determine an optimal filtration level for a firm. To our best knowledge, there have been no systematic ways for managers to determine a filtration level. Anecdotal evidence suggests that firms often simply use the default filtration level provided by vendors. We recommend that in deciding on an optimal filtration level, managers consider users' total perceived costs of using an anti-spam filter. Second, given that FN and FP are identified as important factors influencing a firm's total perceived cost of an anti-spam filter, it is recommended that managers adopt the frequency of FN and FP as a main performance measure of an anti-spam filter. By monitoring the trend of the frequency of FN and FP, managers can assess how effectively an anti-spam filter serves users in an organization.

The most significant contribution of this study is to propose a practical model for determining the optimal spam-filtration level. Although previous research on the ROC curve implies a general idea about the relationship of FP and FN and about how to optimize, it has not been feasible for managers to actually apply the ROC-based method to real decision making because it was time consuming and difficult to determine an accurate optimal level as it needs tedious manual interventions: a) draw the ROC curve, b) calculate the optimal slope, and c) manually identify the optimal threshold point by finding the tangent of ROC curve. As a result, it was almost impossible to computerize management decisions on the optimal filtration level. Our new model overcomes these weaknesses of the ROC curve by using direct computations, opening an avenue for managers to automate decision making on the optimal filtration level.

The most important contribution of this study comes from wide applicability of this new model in many different domains. Our proposed model is applicable to numerous areas in which the ROC curve is typically employed, such as medical tests, speech recognition, and credit application evaluation (Krzanowski & Hand, 2009). In general, our model is applicable in cases where there are two groups that can be measured with a one-dimensional index. In addition

to the areas in which the ROC curve is used, other potential applications are custom inspection for smuggled goods, security levels in airports, acceptance sampling in quality control, and so on. Although the parameters might be unique for a given environment, our research could be applied either as a general basis for reducing the harmful effects of *FP* and *FN* together or as a guideline to help managers identify future information requirements necessary in making an optimal decision.

6.2 Limitations and Future Research Topics

Although this paper shows the optimal filtration level for a given anti-spam filter, its findings should be interpreted within the context of several limitations of the research. First, the spam rate is currently about 46% of all e-mails, but this rate is not always applicable to a specific firm. As the spam summit described, e-mail addresses published in public websites receive more spam, because the spam mailers often use e-mail addresses harvested from public websites (FTC, 2007). Thus, it is recommended that anti-spam filters first block the blacklist and use content-based filtering triggered by certain words. After applying these methods, firms then can decide the spam rate for themselves. Our double-threshold filtration is more practical in this methodology. Second, it

should be noted that parameters *A* and *B* must be reassessed when environmental conditions change. This implies that a few manual steps remain necessary in the proposed approach. Nevertheless, a key advantage of the proposed method is that, once the parameters are specified by the user, the optimal filtration level can be determined automatically, whereas ROC-based methods require a manual search for the optimal point. This feature could be seamlessly integrated into spam filter software. Third, users' behavioral factors within the organization (e.g., how frequently they check the spam folder and whether they ignore warning messages) may significantly influence the perceived costs of false positives (FP) and false negatives (FN). The proposed model does not account for such individual-level behaviors; instead, it incorporates aggregate costs at the organizational level. Fourth, δC_{FN} is not included in deriving the first-order condition, as a linear cost function is assumed. Extending the model to incorporate more general cost functions remains an important direction for future research. Fifth, the practical implementation of the proposed dual-threshold system and its associated costs were not examined in this study and remain subjects for future research. Lastly, determining user-perceived costs effectively and in a timely manner within an organization is an important issue that was not

addressed in this study. It remains a topic for future research. The user perceived costs should be reassessed regularly by receiving user feedback. The more rigorous filtration users prefer, the lower K (or $\frac{CFP}{CFN}$) the filter applies for the new computation of α^* , or vice versa. This procedure can be automatically implemented by receiving users feedback.

References

- Alkhdour, T., Alrawashdeh, R., Almaiah, M., Alali, R., Salloum, S., and Aldahyani, T. H. (2024), "A new technique for detecting email spam risks using LSTM-particle swarm optimization algorithms," *Journal of Theoretical and Applied Information Technology*, 102(14).
- Androutsopoulos, I., Paliouras, G., Karkaletsis, V., Sakkis, G., Spyropoulos, C. D., and Stamatopoulos, P. (2000), "Learning to Filter Spam E-Mail: A Comparison of a Naive Bayesian and a Memory-Based Approach," in Proceedings of the 4th European Conference on Principles and Practice of Knowledge Discovery in Databases PKDD.
- Androutsopoulos, I., Koutsias, J., Chandrinos, K. V., and Spyropoulos, C. D. (2000), An Experimental Comparison of Naive Bayesian and Keyword-Based Anti-Spam Filtering with Personal E-Mail Messages. in Proceedings of the 23rd annual international ACM SIGIR conference, pp. 160-167.
- Cavusoglu, H., Mishra, B., and Raghunathan, S. (2005). "The Value of Intrusion Detection Systems in Information Technology Security Architecture," *Information Systems Research*, 16(1), pp. 28-46.
- Chamaa, H. (2025). 30 Email Spam Statistics to Know in 2025. <https://againstdata.com/>. <https://againstdata.com/blog/email-spam-statistics>
- EmailToolTester. (2024). Spam statistics. <https://www.emailtooltester.com/en/blog/spam-statistics/>
- Fawcett, T. (2006). An introduction to ROC analysis. *Pattern Recognition Letters*, 27(8), pp. 861-874.
- Fawcett, T., and Provost, F. (1997). Adaptive Fraud Detection. *Data Mining and Knowledge Discovery*, 1, pp. 291 - 316.
- FTC, F. T. C. (2007). Spam Summit: The Next Generation of Threats and Solutions. <http://www.ftc.gov/os/2007/12/071220spasmsummitreport.pdf>
- FTC, F. T. C. (2023). *CAN-SPAM Act: A Compliance Guide for Business*. <https://www.ftc.gov/business-guidance/resources/can-spam-act-compliance-guide-business>
- González-Talaván, G. (2006). "A simple, configurable SMTP anti-spam filter: Greylists," *Computers & Security*, 25(3), pp. 229-236.
- Gray, A., and Haahr, M. (2005), Personalised, Collaborative Spam Filtering. in Proceedings of the First Conference on E-mail and Anti-Spam, Mountain View, California.
- Hand, D.J., and Robert, J. T. (2001), "A Simple

- Generalisation of the Area Under the ROC Curve for Multiple Class Classification Problems,” *Machine Learning*, 45(2), pp. 171–186.
- Hand, D. J. (2009), Evaluating diagnostic tests: The area under the ROC curve and the balance of errors. *Statistics in Medicine*. <http://www3.interscience.wiley.com/cgi-bin/fulltext/123244296/PDFSTART>
- Hand, D. J., and Robert, J. T. (2001), “A Simple Generalisation of the Area Under the ROC Curve for Multiple Class Classification Problems,” *Machine Learning*, 45(2), pp. 171–186.
- Hanley, J. A., and McNeil, B. J. (1982). “The meaning and use of the area under a receiver operating characteristic (ROC) curve.” *Radiology*, 143, pp. 29–36.
- Hong, C. S. (2009), “Optimal Threshold from ROC and CAP Curves,” *Communications in Statistics - Simulation and Computation*, 38, pp. 2060–2072.
- Hong, H. J., and Cho, S. B. (2009). “Case-Based Reasoning Approaches by Considering Variable Covariance Structure and Variable Weight: Corporate Bankruptcy Prediction,” *Korean Management Review*, 38(5), pp. 1165–1184.
- Hotoğlu, E., Sen, S., and Can, B. (2025), “A Comprehensive Analysis of Adversarial Attacks against Spam Filters,” *arXiv preprint arXiv:2505.03831*.
- ISED, I., Science Economic Development Canada. (2024). *Canada's Anti-Spam Legislation (CASL) Enforcement Activities 2023-2024*. <https://ised-isde.canada.ca/site/canadian-anti-spam-legislation/en>
- Kaspersky. (2025). *Kaspersky Security Bulletin: Spam and Phishing in 2024*. <https://securelist.com/spam-and-phishing-in-2024/112345/>
- Keizer, G. (2005). Symantec false positive cripples thousands of Chinese PCs: Virus signature update mistakes critical Windows files for malware. *Computerworld*. <http://www.computerworld>
- Krzanowski, W. J., and Hand, J. (2009), ROC curves for continuous data. *Chapman & Hall/CRC*.
- Kwon, C., and Farrell, P. M. (2000), The Magnitude and Challenge of False-Positive Newborn Screening Test Results. *Archives of Pediatrics & Adolescent Medicine*, 154(7), pp. 714–718.
- Lee, A. R., and Kwak, C. (2021), “Investigating the Factors Influencing User Churning Behavior in Spam Filtering Apps: A Comparison between Churners and Users and Big Data Analysis of App Logs,” *Korean Management Review*, 50(1), pp. 197–214.
- Lueg, C. P. (2005), “The Hidden Impacts of Anti-Spam Measures and Their Contribution to the Digital Divide: An Exploratory Study,” in *Proceedings of the American Society for Information Science and Technology*, 41(1), pp. 176–183.
- Metz, C. E. (1978). “Basic principles of ROC analysis,” *Seminar in Nuclear Medicine*, 8(4), pp. 283–298.
- Mozer, M., C., Dodier, R., Colagrosso, M. D., Guerra-Salcedo, C., and Wolniewicz, R. (2002). Prodding the ROC Curve: Constrained Optimization of Classifier Performance. *Neural Information Processing Systems (NIPS 2002)*.

- Park, S. C., Lee, W. K., Koh, J., and Ryoo, S. Y. (2020), "Identifying Shadow Work Mechanism in Digital Technology Environments," *Korean Management Review*, 49(1), pp. 31-50.
- Pavlov, O., Melville, N., and Pllice, R. (2005), "Mitigating the tragedy of the digital commons: The problem of unsolicited commercial e-mail," *Communications of AIS*, 2005(16), pp. 73-90.
- Pelletier, L., Almhana, J., and Choulakian, V. (2004). Adaptive Filtering of SPAM. in Proceedings of the Second Annual Conference on Communication Networks and Services Research.
- Roumeliotis, K. I., Tselikas, N. D., and Nasiopoulos, D. K. (2024), "Next-generation spam filtering: Comparative fine-tuning of LLMs, NLPs, and CNN models for email spam classification," *Electronics*, 13(11), 2034.
- Rubenking, N. J. (2004). Two Roads to a Spam-Free In-Box. *PC Magazine*, 23(22), pp. 52-52.
- Sahami, M., Dumais, S., Heckerman, D., and Horvitz, E. (1998). A Bayesian Approach To Filtering Junk Email. *AAAI Workshop on Learning for Text Categorization*. <ftp://ftp.research.microsoft.com/pub/ejh/junkfilter.pdf>
- Sahami, M., Dumais, S., Heckerman, D., and Horvitz, E. (1998). A Bayesian Approach To Filtering Junk Email. *AAAI Workshop on Learning for Text Categorization*. <ftp://ftp.research.microsoft.com/pub/ejh/junkfilter.pdf>
- Services, A. I. (2024). The latest phishing statistics. <https://aag-it.com/the-latest-phishing-statistics/>
- Shavelson, R. J. (1996). Statistical Reasoning for the Behavioral Sciences. 3rd ed. Needham Heights. MA: ALLYN and BACON.
- Spamhaus-Project. (2025). *Spamhaus Botnet Threat Update 2024 - 2025*. <https://www.spamhaus.org/news/article/861/>
- Srinivasan, A. (1999). Note on the Location of Optimal Classifiers in ROC Space. *Oxford University Technical Report* (PRG-TR-2-99). <ftp://ftp.comlab.ox.ac.uk/pub/Packages/ILP/Papers/AS/roc.ps.gz>
- Sun, C. (2008). 8 ways to fight spam filter frustration. *Computerworld*. <http://www.computerworld>
- Swets, J. A. (1988). Measuring the Accuracy of Diagnostic Systems. *Science*, 240(4857), 1285-1293.
- van Erkel, A., R., and Pattynama, P. M. (1998), "Receiver operating characteristic (ROC) analysis: Basic principles and applications in radiology," *European Journal of Radiology*, 27(2), pp. 88-94.
- Verizon. (2024). *Verizon 2024 Data Breach Investigations Report*. <https://www.verizon.com/business/resources/TB/2024-data-breach-investigations-report.pdf>
- Wang, X. (2025), Spam Filtering in the Modern Era: A Review of Machine Learning, Deep Learning, and System Comparisons.
- Zorkadis, V, Karras, D. A., and Panayotou, M. (2005), "Efficient Information Theoretic Strategies for Classifier Combination, Feature Extraction and Performance Evaluation in Improving False Positives and False Negatives for Spam E-Mail Filtering," *Neural Networks*,

- 18(5-6), pp. 799-807.
- Zorkadis, V., Karras, D. A., and Panayotou, M. (2005), "Efficient Information Theoretic Strategies for Classifier Combination, Feature Extraction and Performance Evaluation in Improving False Positives and False Negatives for Spam E-Mail Filtering. *Neural Networks*," 18(5-6), pp. 799-807.
- Zou, K., H., O'Malley, A. J., and Mauri, L. (2007), "Receiver-Operating Characteristic Analysis for Evaluating Diagnostic Tests and Predictive Models," *Circulation*, 115, pp. 654-657.
- Zweig, M. H., and Campbell, G. (1993), "Receiver-operating characteristic (ROC) plots: a fundamental evaluation tool in clinical medicine. *Clinical Chemistry*," 39(4), pp. 561-577.

-
- Richard K. Cho is an Associate Professor in the OIM area of the Faculty of Business at University of New Brunswick (UNB) in Saint John. He holds degrees from Seoul National University (B.Sc.), KAIST (M.Sc.), and the University of Waterloo (Ph.D.). Before joining UNB, he taught at Wilfrid Laurier University and Purdue University's Krannert School of Management. His research focuses on supply chain management, logistics, inventory, and game theory. He is a recipient of two SSHRC grants, and his work has appeared in leading journals such as *Operations Research*, *Manufacturing & Service Operations Management*, *International Journal of Production Economics*, *IIE Transactions*, and the *European Journal of Operational Research*.
 - Dr. Dongmin Kim is a Professor of MIS at the University of New Brunswick in Saint John. He earned his Ph.D. from the University of British Columbia, an MBA in MIS, and a B.A. in Economics from Yonsei University. Before joining academia, he had worked for 17 years at IBM Korea. His research focuses on online trust, user interfaces in e-commerce, and business analytics, including no-code and low-code tools. He has published in two *Financial Times* 50 journals—*Information Systems Research* and *Journal of MIS*—and is a recipient of two Sciences and Humanities Research Council (SSHRC) grants.
 - Dr. Jong-Kyou Kim is an Assistant Professor in the Department of Computer Science at the University of New Brunswick, Saint John. He earned his Ph.D., M.Sc., and B.C.S. from Korea Advanced Institute of Science and Technology. Prior to his academic role, he spent 15 years working with Technology Companies - including Mirae Corporation, TmaxSoft, and kt innotz - focusing on leveraging data analytics and machine learning for operational improvements. While in industry, he also instructed at NHN Next, Kookmin University, and Korea University in Korea. Dr. Kim's research interests center on the application of advanced analytics, particularly in Artificial Intelligence and big data processing, to optimize complex systems and informed decision-making. His recent publications have appeared in SCI journals and conferences. He is a recipient of an NBIF grant (New Brunswick Innovation Fund).

APPENDIX

(Proof of Observation 1)

From equation (7), $\beta = \Phi(A + BX)$ where $X = \Phi^{-1}(\alpha)$. Thus, we have $A + B\Phi^{-1}(\alpha) = \Phi^{-1}(\beta)$.

For $\Phi^{-1}(\alpha_1) \neq \Phi^{-1}(\alpha_2)$, the determinant of linear equations of $A + B\Phi^{-1}(\alpha_1) = \Phi^{-1}(\beta_1)$ and $A + B\Phi^{-1}(\alpha_2) = \Phi^{-1}(\beta_2)$ should not be zero, and thus there exists a unique solution for A and B .

(Proof of Lemma 2)

- (a) If $B = 1$, $C''(\alpha) = \frac{K(-A)\phi(A+X)}{\phi(X)^2} > 0$ for any α because $A < 0$. Thus, $C''(\alpha) > 0$ for all α .
- (b) If $B \neq 1$, we have a unique $X_1 = AB/(1-B^2)$ satisfying $C''(\alpha) = 0$. Thus, the inflection point α is $\Phi\left(\frac{AB}{1-B^2}\right)$. As α increases, X increases and (11) changes from negative to positive for $B < 1$. Thus, $C(\alpha)$ moves from concave to convex.
- (c) For $B > 1$, since X decreases in α , $C(\alpha)$ moves from convex to concave.

(Proof of Lemma 3)

The optimal solution satisfies the FOC, in the convex region. From $\phi(x) = \frac{1}{\sqrt{2\pi}} \exp\left(-\frac{x^2}{2}\right)$,

$$\frac{\phi(X)}{\phi(A+BX)} = \frac{\exp(-X^2/2)}{\exp(-(A+BX)^2/2)} = \exp\left(-\frac{(1-B^2)X^2 - 2ABX - A^2}{2}\right). \quad (14)$$

Thus, the FOC from (10) is simplified to

$$(1-B^2)X^2 - 2ABX - A^2 + 2 \ln(BK) = 0.$$

Solving this equation, we can obtain the optimal X^* and then calculate $\alpha^* = \Phi(X^*)$.

- (a) If $B = 1$, $X^* = \frac{2 \ln(BK) - A^2}{2AB} = \frac{2 \ln(K) - A^2}{2A}$ and thus $\alpha^* = \Phi\left(\frac{2 \ln(K) - A^2}{2A}\right)$.
- (b) If $B \neq 1$, the determinant of quadratic (14), D , is

$$D = (AB)^2 - 1(1-B^2)(-A + 2 \ln(BK)) = A^2 - 2(1-B^2) \ln(BK) \quad (15)$$

If $D < 0$, then there is no real solution for X , and the LHS (left-hand-side) of (14) has the same sign as $1-B^2$ for all X . This results in $C(\alpha)$ decreasing in the whole region for $1-B^2 < 0$ or $B > 1$, and the optimal α^* should be 1. The reverse is true for $B < 1$, and optimal α^* should be 0.
- (c) If $B \neq 1$ and $D > 0$, there exist two solutions satisfying (14): $X_1 = \frac{AB - \sqrt{D}}{1-B^2}$ and $X_2 = \frac{AB + \sqrt{D}}{1-B^2}$.

The optimal solution to minimize the $C(\alpha)$ exists in the convex region, and $AB(1-B^2)$ is an inflection point in X . From Lemma 2, if $B > 1$, $C(\alpha)$ changes from convex to concave in α , and also in X . Thus, the optimal solution to minimize $C(\alpha)$ is a smaller one from X_1 and X_2 . Since $1-B^2 < 0$, X_2 is smaller. In the same stream, if $B < 1$ where $C(\alpha)$ changes from concave to convex in X , the optimal solution is X_2 .

Although there is a unique local optimal α^* in the convex region, if D is not large enough, we may still find the solution in the boundary, i.e., $\alpha = 0$ for $B < 1$ or $\alpha = 1$ for $B > 1$, similar to part (b). From (9),

$C(\alpha=0) \lim_{X \rightarrow \infty} [1 - \Phi(X) + K \cdot \Phi(A + BX)] = 1$ and $C(\alpha=1) = \lim_{X \rightarrow \infty} [1 - \Phi(X) + K \cdot \Phi(A + BX)] = K \cdot C(\alpha^*)$ should be compared with the boundary value $C(0) = 1$ or $C(1) = K$.

(Proof of Lemma 4)

(a) Since $\frac{\partial \alpha^*}{\partial A} = \phi(X^*) \cdot \frac{\partial X^*}{\partial A}$, the sign of $\frac{\partial X^*}{\partial A}$ is the same as that of $\frac{\partial \alpha^*}{\partial A}$. From $X^* = \frac{AB + \sqrt{D}}{1 - B^2}$ and (15),

$$\begin{aligned} \frac{\partial \alpha^*}{\partial A} &= \frac{1}{1 - B^2} \left(B + \frac{A}{\sqrt{D}} \right) = \frac{B}{(1 - B^2)\sqrt{D}(\sqrt{D} - A/B)} \left(D - \left[\frac{A}{B} \right]^2 \right) \\ &= \frac{-1}{B\sqrt{D}(\sqrt{D} - A/B)} (A^2 + 2B^2 \ln(BK)) \end{aligned}$$

For $K > \frac{1}{B} \exp\left(-\frac{A^2}{2B^2}\right)$, $\frac{\partial X^*}{\partial A} < 0$. Since $\frac{1}{B} \exp\left(-\frac{A^2}{2B^2}\right)$ is always less than 1 for $B > 1$ and for $A > -0.6$ (very low discriminability) and $B < 1$, we can conclude $\partial \alpha^* / \partial A < 0$ for $K > 1$ in general.

(b) From $\frac{A^2 - D}{2(1 - B^2)} = \ln(BK)$, $\frac{\partial D}{\partial B} = 4B \ln(BK) - \frac{2(1 - B^2)}{B} = \frac{2B(A^2 - D)}{1 - B^2} - \frac{2(1 - B^2)}{B}$. Similarly to part (a),

$$\begin{aligned} \frac{\partial X^*}{\partial B} &= \frac{\partial}{\partial B} \left(\frac{AB + \sqrt{D}}{1 - B^2} \right) = \frac{1}{(1 - B^2)^2} \left[\left(A + \frac{1}{2\sqrt{D}} \cdot \left\{ \frac{2B(A^2 - D)}{1 - B^2} - \frac{2(1 - B^2)}{B} \right\} \right) (1 - B^2) + 2B(AB + \sqrt{D}) \right] \\ &= \frac{1}{\sqrt{D}B(1 - B^2)^2} [B^2 D + AB(1 + B^2)\sqrt{D} + A^2 B^2 - (1 - B^2)^2]. \end{aligned}$$

The solutions of D satisfying $B^2 D + AB(1 + B^2)\sqrt{D} + A^2 B^2 - (1 - B^2)^2 = 0$ are $\frac{-A(1+B^2) \pm (1-B^2)\sqrt{A^2+4}}{2B}$, say

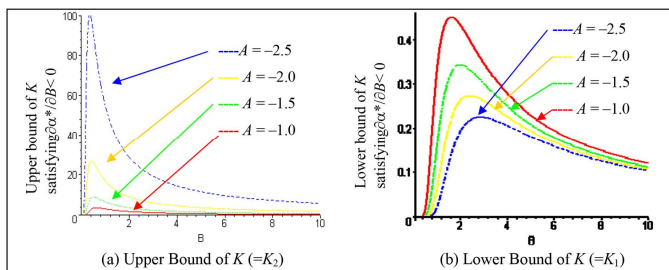
D_1 and D_2 . From $D = A^2 - 2(1 - B^2) \ln(BK)$, the two K 's can be calculated from D_1 and D_2 . The big-

ger K value, K_2 , comes from $D_2 = \frac{-A(1+B^2) - (1-B^2)\sqrt{A^2+4}}{2B}$. From $\ln(BK_2) = \frac{A^2 - (-A(1+B^2) - (1-B^2)\sqrt{A^2+4})^2 / (2B)^2}{2(1 - B^2)} =$

$-\frac{A(1+B^2)\sqrt{A^2+4} + (A^2+2)(1-B^2)}{4B^2}$, $K_2 = \frac{1}{B} \exp\left(-\frac{A(1+B^2)\sqrt{A^2+4} + (A^2+2)(1-B^2)}{4B^2}\right)$. In the same way,

$K_1 = \frac{1}{B} \exp\left(-\frac{-A(1+B^2)\sqrt{A^2+4} + (A^2+2)(1-B^2)}{4B^2}\right)$ from D_1 . $\frac{\partial X^*}{\partial B}$ is negative for K between K_1 and K_2 , and positive otherwise. Note that K_1 (that is, lower bound of K) is small enough to be ignored as shown in Figure 10(b).

(c) $\frac{\partial X^*}{\partial K} = \frac{1}{1 - B^2} \left(\frac{1}{2\sqrt{D}} \cdot \frac{\partial D}{\partial K} \right) = \frac{1}{2(1 - B^2)\sqrt{D}} \left(-\frac{2(1 - B^2)}{K} \right) = -\frac{1}{K\sqrt{D}} < 0$



〈Figure 10〉 The range of K satisfying $\partial \alpha^* / \partial B < 0$